Islands Safeguarding Children and Adult Partnerships

Bailiwick of Guernsey

Annual Report 2023





Foreword

The 2023 Annual Report for the Islands' Safeguarding Children and Adult Partnerships (ISCP/ISAP) marks another year of dedicated progress and collaboration across the Bailiwick of Guernsey. As we reflect on the year's achievements, challenges, and the continued commitment of all those involved in safeguarding, the Partnerships remain steadfast in their mission to protect and promote the welfare of children and adults at risk.

This year's report highlights numerous milestones, not just in terms of strategic initiatives but also in tangible outcomes for the community. Among these achievements is the continued implementation of the Child Neglect Strategy, which has been instrumental in enabling earlier identification of neglect and equipping practitioners with tools like the Graded Care Profile 2 to assess and address concerns more effectively. The reduction in the number of children on the Child Protection Register, coupled with the decline in missing-from-care incidents, reflects a positive trend in safeguarding outcomes for the Islands' youngest and most vulnerable residents.

Another notable accomplishment is the development of a Multi-Agency Child Exploitation Framework (MACE), which expands on previous efforts to tackle child sexual exploitation. This new framework adopts a holistic view of safeguarding, addressing diverse forms of exploitation, including criminal activities, while recognising the complexities of risks that young people face within their communities, schools, and online spaces.

The report also underscores the growth in safeguarding adults. The increase in formal enquiries demonstrates heightened awareness and improved processes since the establishment of ISAP. Additionally, the commissioning of a systemic review of adult safeguarding arrangements underscores the partnership's commitment to learning and continuous improvement.

Collaboration remains a cornerstone of the ISCP/ISAP's work. This is exemplified by the Annual Conference, which brought together over 100 delegates to share insights and practices under the theme of "Think Family." The event highlighted the importance of a unified approach to safeguarding that spans generations and service boundaries.

Training and professional development have been another focus area. With nearly 1,300 delegates trained across multiple courses, including innovative tools like the Brook Traffic Light system for addressing harmful sexual behaviours, the Partnerships continue to strengthen the capacity and confidence of practitioners across the Bailiwick.

While the successes of 2023 are many, challenges persist, particularly regarding staffing capacities in key services. The Partnerships have acknowledged these pressures and are working proactively to address them. Looking forward, the introduction of a new Safeguarding Accountability and Assurance Framework in 2024 signals a commitment to even greater transparency, responsiveness, and alignment across all safeguarding activities.

This report is not merely a reflection on past achievements but a reaffirmation of our shared responsibility to protect and empower the most vulnerable members of our community. It celebrates the resilience of the Partnerships, the dedication of all stakeholders, and the progress made possible through collaboration.

On behalf of the Partnerships, I extend heartfelt thanks to everyone who has contributed to this vital work. Together, we are building a safer, more supportive environment for children and adults at risk across the Bailiwick. Let us carry this momentum into the year ahead, confident in our ability to rise to new challenges and embrace new opportunities.

David Goosey
Independent Chair

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Section 1 - Local background and context

Guernsey, Alderney, Herm and Sark (Bailiwick of Guernsey)

Guernsey is the second largest of the Channel Islands after Jersey. Guernsey, along with Alderney, Herm and Sark, make up the Bailiwick of Guernsey. At present it is only Guernsey, Alderney and Herm who are subject to the legislation that underpins multi-agency child protection practice in the islands; the Children (Guernsey and Alderney) Law, 2008 (the Children Law), which was implemented in January 2010.

Whilst the model of child protection shares similarities with England and Wales, the main difference is through the statutory footing (through the Children's Law) of the Office of the Children's Convenor and the Child, Youth and Community Tribunal (the CYCT). The CYCT is a welfare-based system, modelled on the Scottish Children's Hearings system. It replaces the Court in most cases where there is a need for compulsory intervention either to protect children and young people from harm or to support children and families to change harmful or risky behaviours. The CYCT therefore is an important part of the overall child safeguarding system, running alongside processes for early help, multi-agency support for children in need, child protection case conferences and the juvenile court.

At present, there is no statutory framework for safeguarding adults in the Bailiwick but some important legislation is in place for adults at risk, such as the Capacity (Bailiwick of Guernsey) Law 2020 and the Mental Health Law 2013.

Population

At the end of December 2023, Guernsey's population was 64,781 an increase of 1.4% (910 people) since year ending December 2022. The number of children aged 0-15 iat the end of 2023 was 9829. In regard to those aged between 16-64 there were 41882 and 11105 people aged between 65-84 and 1965 people over the age of 85. More information and analysis of population trends can be found on the States of Guernsey website: https://gov.gg/data. In relation to Alderney there was a 1.6% increase in the overall population to 2167. There were 201 children aged 0-15, 1184 aged 16-64, 658 aged 64-84 and 124 aged 85 plus.

Purpose of the Islands Safeguarding Children and Adult Partnerships

The Islands Safeguarding Children Partnership is formally known as the Islands Child Protection Committee in the Children Law. The values and intention of the ISCP can be summed up in that it is intended to: Improve the quality of life and opportunities for all children by working together and in partnership with parents, carers and the community to improve outcomes for children-keeping them safe.

The Islands Safeguarding Adults Partnership remit has encompassed:

To develop and approve multi agency safeguarding adult policies, procedures and assessment tools. Commission multi agency safeguarding adult training. Agree and formalise information sharing arrangements and conduct reviews of serious adult safeguarding cases when needed, conduct multi agency safeguarding adult audits, contribute to the picture of need and risk to target multi agency actions and manage escalation if agencies have not been able to resolve disagreement about safeguarding adult cases.

In summary, the overriding purpose of the partnerships is to:

Co-ordinate what is done by each agency represented within the partnerships for the purpose of safeguarding and promoting the welfare of children and adults at risk

Promote effective co-operation between all persons involved in safeguarding and promoting the welfare of children and adults at risk

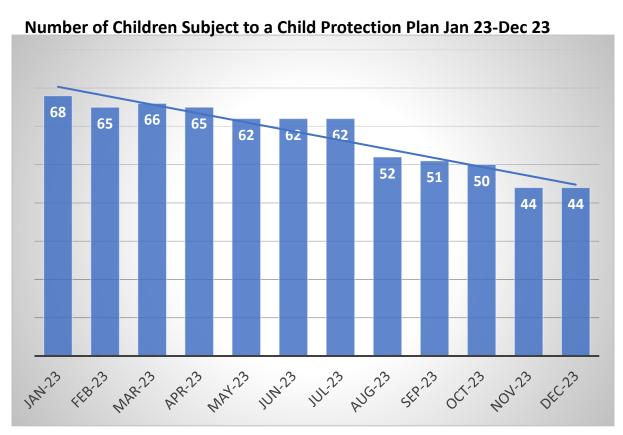
Provide appropriate guidance to employees working with children and adults at risk in Guernsey and Alderney

Review any case or incident where a child or adult at risk has died or suffered Serious Harm

Safeguarding Children Overview

The Multi Agency Support Hub (MASH) is a single access point providing advice, information and support for all children and young people who may need extra support or who are vulnerable and at risk of harm. In 2023, there were 2190 initial enquiries compared to 2022 where there were 1758 enquiries, a 19.7% increase in referrals compared to 2022. Of the 2190 initial enquiries, 1273 went on to be discussed and for the remaining cases, advice and information was provided to the referrer. The Police and Education continued to be the two main referring agencies with 33.6% and 21.3% respectively of the total enquiries.

At the end of 2023 the number of children on the child protection register was 44 the graph 1 below highlights the downward trend from those on the register at the start of 2023 to end of 2023.



Graph 1

There was a decrease in registrations compared to the end of 2022 when there were 64 children on the child protection register.

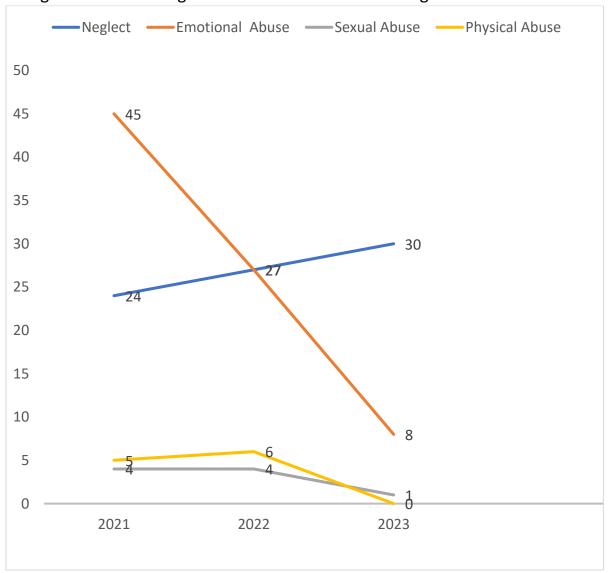
Categories of Abuse Child Protection registration 2023



Figure 1

The number of children being registered on the Child Protection under the category of Neglect has increased over the last three years, whilst there has been a decline in relation to children registered under the category of Emotional Abuse. The Partnership in 2023 commissioned an audit of a random sample of cases involving Neglect to explore this further. There is more information relating to the Neglect Audit on page 16.

Categories of Abuse registration on Child Protection register 2021-2023



Graph 2

Children looked after are defined as those who are accommodated by the Committee *for* Health & Social Care (HSC). Some children are looked after for short periods at a time while others are looked after on a long-term basis or go on to be adopted. Children can be looked after as the result of a Court Order or Care Requirement made by the CYCT, or on a voluntary basis, by agreement with their parents.

In 2023 there were on average 48 children who were looked after across the year. This is a reduction on the number for 2022 which was 53 children and for 2021 when the number was

57 and shows a positive a continuing downward trend. The number of children requiring a placement off island decreased from 6 in 2022 to 4 in 2023.

Positively, there was a marked decrease in children being reported as missing from care in 2023, with 51 instances reported in comparison to 163 in 2022 and reflect ongoing efforts from Children and Families along with the Police to reduce the instances where children were reported.

Serious Case Reviews undertaken in 2023

The Partnership published the Serious Case Review (SCR) Learning summary A in 2023 which found that opportunities were missed to provide support and protection for a young adult from birth up to adulthood, but also to effectively manage the risk he posed to others; he later committed serious sexual offences.

Safeguarding Adults Overview

During 2023, there were 259 formal adult safeguarding enquiries, marking a significant increase from 2022, when 186 cases were referred to the Adult Safeguarding Unit.

Since 2021, there has been a notable rise in initial enquiries received by the Adult Safeguarding Unit. This trend may, in part, reflect heightened awareness resulting from the establishment of the Islands Safeguarding Adults Partnership (ISAP) in 2021.

Of the concerns received, the majority were addressed by providing advice and information

to the referrer, with 35 cases progressing to formal investigations—an increase of 11 cases compared to 2022. The top three categories of abuse investigated through formal enquiries were:

The top 3 categories of abuse that were undertaken as a formal investigation were:

- Allegations of Financial Abuse (28%)
- Allegations of Emotional Abuse (22%)
- Allegations of Physical Abuse (30%)



Graph 3

In relation to undertaking Safeguarding Adult Review, the Partnership undertook two 'rapid reviews' (initial part of the serious case review process) both cases involved concerns around process and any learning around how agencies responded in dealing with two individuals where there were concerns around adult self-neglect. The rapid review identified some local learning but also identified wider systemic issues and concerns which could not be addressed within the remit of a Rapid Review and identified the need for an independent review of adult safeguarding across the islands.

Safeguarding Adults Systemic review

The review was commissioned in the last quarter of 2023 with the aims to understand the effectiveness of the Bailiwick's Safeguarding Adult arrangements including:

• To understand how the multi-agency partnership is identifying and responding to adults at risk of abuse or neglect.

- To understand what outcomes are being achieved for those adults in relation to their well-being and protection and whether responses reflect Making Safeguarding Personal.
- To identify strengths and barriers to effective partnership working.
- To understand the wider systems that promote or create barriers to operational practice.
- To examine what mechanisms for assurance the ISAP constituent and collective members have.
- To provide line of sight into the quality and consistency of multi-agency Safeguarding
 Adult response

The review will deliver a report offering recommendations and priorities for development in 2024.

Domestic Abuse

In 2023, there were 684 domestic abuse incidents reported to the Police. This compares with 693 incidents reported to the police in 2022 – a decrease of 1% on the previous year. 34% of these incidents were repeat cases (a previous incident having been reported during the previous 12 months). In terms of the relationship between perpetrators and their victims, 78% of the reported domestic abuse incidents involved intimate partner (or expartner) abuse, and 22% of incidents involved other family members. 74% of perpetrators were male and 26% female. Around 77% of victims were female, with 23% being male. In 2023, in relation to those cases that were assessed to be at high risk (and thus discussed at the Multi Agency Risk Assessment Conference (MARAC)) there were a total of 154 cases discussed. This was a small increase of around 2.6% on the previous year. Of these, 33% were repeat referrals, which falls within the expected threshold of repeat high risk cases. There were 199 children in the households of the cases discussed at MARAC. 2023 saw the second full year of Operation Encompass which allows the Police to quickly share information with schools when one of their pupils has been in a household where the police have attended a domestic incident. The purpose of the operation is to inform schools of what has happened to the child so that they can be prepared to accommodate the child's

needs in school and reduce the negative impact that exposure to domestic abuse has on them. It allows schools to understand changes in behaviour or simply why the child may not have their physical education kit. All schools and pre-schools have signed up to the scheme. In 2022 there were 11 pre-school children, 83 junior school children and 53 senior school children involved in incidents where Operation Encompass was used to support them: a total of 147 children.

Section 2 Governance and Accountability Arrangements

Membership

The ISCP/ISAP is made up of senior representatives from the main States Committee areas for safeguarding children, the Office of the Children's Convenor as well as representatives from the private and voluntary sectors and the States of Alderney. Since August 2019 until December 2023, the ISCP/ISAP has been chaired by Sarah Elliott, who is also chair of the Jersey Safeguarding Partnership Board. The New Independent Chair and Scrutineer, David Goosey, took up his post in February 2024.

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Structure of the ISCP 2023

ISCP/ISAP Structure

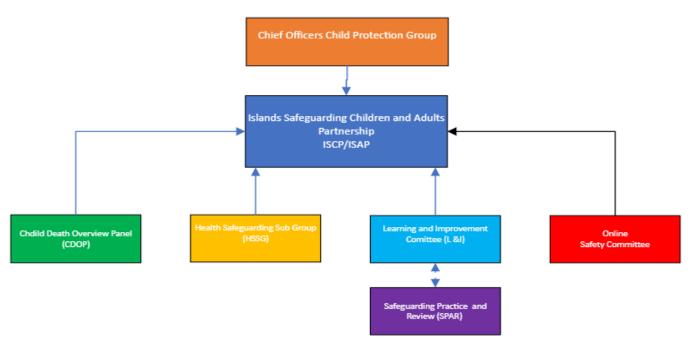


Figure 2

Proposed New Governance Structure ISCP/ISAP 2024 onwards

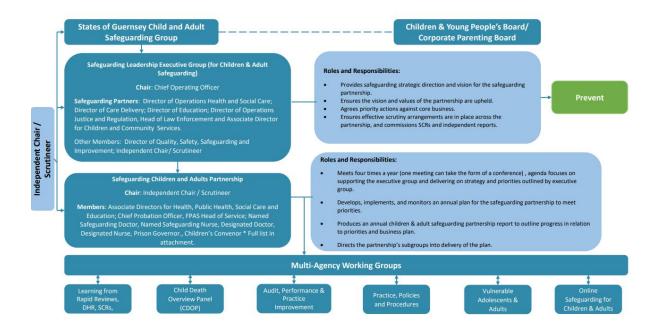


Figure 3

In December 2023, the Director of Quality, Safety, Improvement & Safeguarding following consultation with partner agencies including the voluntary and third sector presented her proposals for the new Partnership structure. This will take effect in 2024.

Business Support and Funding Arrangements

The ISCP business support team consists of a full time Business Manager, an inter-agency training coordinator and an administrative assistant.

Annual Budget

Table 1- ISCP/ISAP Budget breakdown 2023

Committee	Contribution
HSC	159,499
Home	21,800
Education	33,000
Total	214,299

Expenditure	240,266
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Deficit	-25,967

Section 3- Progress against the 2023 Business Priorities

Priorities for Addressing safeguarding needs and risks

Ongoing implementation of Child Neglect Strategy -including preventative work on emotional abuse.

The Neglect strategy intended to improve outcomes in relation to Neglect and earlier identification of neglect resulting in targeted resourcing to address its impact at an earlier stage and avoid drift. The Partnership also continued to support front-line practitioners through the roll out the Graded Care Profile 2 Training, to enable practitioners to be skilled in using the tool developed by the NSPCC. To assess the impact that the Neglect Strategy was having and to identify and evaluate multi-agency working the then Independent Chair commissioned an Audit by an independent reviewer to:

- o Evaluate multi-agency collaboration in identifying and addressing neglect.
- Assess shared understanding of available family support.
- o Review practitioners' knowledge and capacity to act on neglect.
- o Refine the Child Neglect Strategy based on findings.
- o Develop ongoing monitoring and evaluation mechanisms.

The report is due to be presented to the partnership in early 2024.

Harmful Sexual Behaviours - including online harm

Following the outcome and recommendations from the NSPCC Harmful Sexual Behaviour (HSB) Audit and the associated action plan, the Partnership with HSC Children and Families taking the lead, developed an HSB operational framework which has been endorsed by the partnership.

HSC Children and Families also appointed a HSB Co-Ordinator to lead, co-ordinate and advise in relation to children and young people displaying concerning harmful sexual behaviors. Over the course of 2023 there was significant work to implement and embed pathways, thresholds and procedures to support professionals working with children and young people where there are concerns of harmful sexual behaviour being displayed. The Youth Justice Service have received training in various assessments and interventions

including AIM (Assessment/Intervention/Moving On) under 12, AIM3, AIM Intervention, TA-HSB AIM, Change for Good (NSPCC) and Inform (Lucy Faithfull Foundation) to support families where there have been concerns around sexual behaviour both online and offline. The Partnership delivered the NSPCC training developing Understanding of HSB. The Partnership also rolled out training, enabling over 130 professionals to be licensed to use the Brook Traffic Light tool, which enables a more structured, consistent, and evidence-based method in identifying and initially categorizing potentially harmful sexual behaviours.

Support Early Identification and management of sexual abuse, sexual violence and Sexual Exploitation

Development of Multi Agency Child Exploitation framework (MACE). Multi-agency practitioner procedural guidance has been developed over the year to provide a framework for 2024 which describes the arrangements in the Bailiwick of Guernsey for responding to the challenges of protecting children and young people exposed to exploitation. Children and young people made vulnerable to exploitation require a response which takes a holistic view to safeguarding and this extends the focus from the previous protocol, which focused essentially on child sexual exploitation, in recognition that exploitation can occur through different forums and often amongst other vulnerabilities which children and young people are exposed to. The Arrangements will consider exploitation as a broader concept encompassing, but not limited to, sexual and criminal exploitation both of which interconnect with risks and vulnerabilities such as missing, child trafficking, county lines, modern slavery, gangs, and youth violence. These risks must be considered within a contextual safeguarding framework to effectively understand and respond to young people's experiences of significant harm beyond their families. The framework will recognise that the different relationships young people form in their community, schools/colleges and online can feature violence and abuse and involve grooming in a way that disguises exploitation intent, to the extent that children/young people believe these relationships are genuine.

Other developments already referred to include the HSB Pathway/protocol/training and new ISCP Multi -Agency Child Sexual Abuse Training being rolled out through the partnership.

Priorities for influencing Strategic Priority Safeguarding Concerns

Escalate the risks associated with staffing capacity including adult services and associated concerns re maintaining safeguarding standards

This has been discussed at the partnership meetings from the perspective of input from various agencies including Health and Social Care but continues to be a challenge.

Influence safer recruitment practice including the development of a Managing Allegations Framework and LADO role

The importance of the need to continue to consider safer recruitment alongside managing allegations and developing organisational responses was highlighted at briefings to the Committees for Health and Social Care and Education, Sport and Culture by the Independent Chair. In addition, work has begun to develop a multi-agency Person in a Position of Trust (PiPoT) protocol and it is hoped to be in place for 2024. This has initially been developed through the Safeguarding, Assurance and Accountability Framework with the aim being that there are timely and thorough investigations when allegations are made against people in positions of trust.

Understanding practice challenges and line of sight to practitioners

Development of the ISCP/ISAP Quality Assurance Framework

Shared multi agency framework being planned within the context of a wider piece to develop QA process' across all relevant services- the Director of Quality, Safety, Improvement & Safeguarding will be taking this forward in 2024 following on from a workshop undertaken in October 2023.

To explore the values and culture the partnership needs to develop effective safeguarding practice.

The ISCP/ISAP worked with Dez Holmes from Research in Practice to consider our collective leadership for safeguarding and how we want to work together to gain maximum impact for

islanders with a follow up session in early 2023 to firm up the Partnership's values and behaviours.

Section 4 Reports from Sub-Committees

Learning and Improvement sub-committee

2023 saw a busy year for the Learning and Improvement sub group. In May 2023, the Designated Doctor for Child Safeguarding, Dr Liz Adamson took over chairing the group from Antonia Read, Deputy Convenor.

The main purpose of the Learning and Improvement subcommittee is to:

- To monitor and evaluate ISCP partner agencies' performance in relation to safeguarding children.
- To take a strategic overview of the planning, delivery and evaluation of inter-agency child protection training.
- The aim is to improve interagency working and better safeguarding and promotion of the welfare of children.
- The sub-committee will review the systems in place and the standard of cooperation and collaboration between the key agencies charged with responsibilities to safeguard children. The aim is to secure positive outcomes for children by highlighting good practice and identifying shortfalls in order that we are able to learn fully from past successes and mistakes.

Annual Conference – the Subcommittee supported the partnership in delivering their annual conference in June 2023, with over 100 delegates attending. The event, led by the independent Chair, Sarah Elliott, centred on the theme of "Think Family." The conference featured expert insights, including a moving testimony from a young adult who shared their personal experiences with local services, underlining the importance of a unified family approach in safeguarding. Key presentations included Professor Michael Preston Shoot's

analysis of adult safeguarding reviews, which highlighted the significance of effective information gathering, involving families in care planning, and close collaboration between child and adult services. Representatives from the Bexley Safeguarding Partnership shared practical strategies for implementing a "think family" approach in parental mental health services, while local practices showcased various initiatives already benefiting islanders. Workshops covered topics such as the impact of trauma, online safety, and responding to sexual violence. The conference concluded with a panel discussion where local leaders and experts addressed questions on overcoming barriers to implementing a "think family" approach and the importance of supporting frontline staff in safeguarding work. The event was well-received, offering valuable insights and encouraging attendees to integrate a family-centred perspective into their practices.

Other areas that the sub-committee oversaw were in inputting, developing and consulting on key documents and policies prior to their approval by the Partnerships, this included ongoing work to review and update the previous Child Sexual Exploitation procedures which has resulted in the development of a more comprehensive response to child exploitation including child criminal exploitation resulting in the development of the Multi Agency Child Exploitation framework which will be operational in 2024. The subcommittee also inputted on the review and refresh of the Care and Support framework update and supported the needs and scope for a review of the Neglect Strategy.

Training 2023

The Inter Agency Training Co-ordinator continued to work closely with Learning and Improvement and produced overview reports for each meeting. In total, 92 sessions were delivered across 20 different courses resulting in just under 1300 delegates receiving training from the ISCP/ISAP across the States of Guernsey, Charites & Third sector and private business's. The three largest areas of attendance were the Committee for Education, Sports & Culture (539), Committee for Health & Social Care (440) and Bailiwick charities (149).

The Brook Traffic Light Tool training was rolled out, which is a key part of equipping and developing professionals with a more evidence-based approach to dealing with Harmful Sexual Behaviour. This is a tool to help support professionals across the Bailiwick with identifying developmentally appropriate sexual behaviour and in turn identifying behaviours

that may be of concern. This training augments the existing Harmful Sexual Behaviour and Child Sexual Abuse training.

Other areas that the sub-committee oversaw were in inputting, developing and consulting on key documents and policies prior to their approval by the Partnerships, this included ongoing work to review and update the previous Child Sexual Exploitation procedures which has resulted in the development of a more comprehensive response to child exploitation including child criminal exploitation resulting in the development of the Multi Agency Child Exploitation framework (see earlier comments) which will be operational in 2024. The subcommittee also inputted on the review and refresh of the Care and Support framework update and supported the needs and scope for a review of the Neglect Strategy

Online Safety sub-committee

During 2023 the online safety- subcommittee met on two occasions which was a reflection in part of operational pressures across the system. The appointment of the Digital Safety Officer in April 2023 has been a key development between the Police and Education and has led to significantly more awareness raising across agencies involved with safeguarding, with sessions delivered to various school age groups around the potential risks inherent within the digital landscape. In addition, there has been a focus on providing training across various agencies including Bailiwick Law Enforcement, Children in Care residential teams and Education Safeguarding Leads. Education and the Online Safety Committee have continued to work closely with Southwest Grid for Learning (SWGFL). Within the Educational settings, Project Evolve and the '360 degree' safety tool continued to contribute to safeguarding and supporting Designated Safeguarding Leads for each school. Ken Corish from SWGFL also came to the Bailiwick in June and attended both the Digital Ace Event and the ISCP/ISAP Annual Conference where alongside the Digital Safety Officer explored online safety including balancing the benefits of the digital world with protecting children from potential harm. The session brought those who attended up to date with popular social media platforms and apps along with practical tips for parents and professionals to keep children safe.

Child Death Overview Panel (CDOP)

Guernsey and Alderney Islands Safeguarding Children Partnership and Jersey Safeguarding Children Partnership convene a Child Death Overview Panel at least bi-annually to review the deaths of all children under the age of 18 years, excluding stillbirths and planned terminations. The panel is advisory and considers the circumstances of all individual cases including contributory and preventable factors. It makes recommendations for action and identifies any concerning patterns or trends in these factors, and it monitors their implementation.

All child deaths occurring across Guernsey, Jersey and Alderney were reviewed in a timely manner at CDOP meetings in 2023.

Health Safeguarding Sub Committee 2024 report

The Health Child Safeguarding Subgroup was established in September 2020 with the remit:

- To provide a forum for strategic and operational discussion of safeguarding in health services across Guernsey and to ensure a broad health voice at the ISCP.
- To ensure that the Partnership representatives are sighted on key emerging issues and fully briefed.
- To consider ISCP decisions and recommendations and ensure that any issues with unintended impact or implementation across health services are identified and highlighted.
- To contribute to the overview and monitoring of implementation of ISCP decisions and recommendations.
- To share and take account of local, regional and national legislation, policy and guidance relevant to health services and make recommendations as appropriate.
- To take account of themes and trends in relation to the delivery of health services and interagency working within the health community and ensure concerns are addressed.
- To contribute to the health elements of the ISCP annual report and business plans.

The group has been jointly chaired by the Designated Doctor and Nurse for Child Safeguarding with a broad representation from individuals with child safeguarding leadership roles across the health sector. It has met monthly for one hour and attendance has generally been good.

Key features from a review of activity for the past year are:

- The Designated Professionals and other ISCP members have provided feedback from ISCP meetings and sub-groups. As ISCP minutes are not widely available, this is a main conduit for key items of relevance to the health sector to be disseminated.
 This has enabled updates on the progress of key initiatives such as the MACE strategy and implementation and the Gender Identity Strategy for Education to be disseminated in a timely manner.
- Key issues raised by health representatives have been taken to the ISCP for consideration of action needed. This has included the safeguarding concerns around medicinal cannabis and the implementation of contextual safeguarding processes.
- Work on safeguarding concerns, particularly those that challenge or identify gaps in strategy, policy or process and are of particular relevance to health, are raised through the group and are either escalated appropriately or acted on via collaborative work led by members of the group. Raising awareness of Female Genital Mutilation is an example where work has resulted in a policy and a training plan in the past year.
- Members of the group were engaged in the work undertaken by the Designated
 Nurse to develop a safeguarding training plan for the health sector.
- Audit work has been a standard agenda item. Capacity to undertake this work is limited but an audit of the assessment of children taken into care was reported on during the year and work on an audit of child protection medical examinations was started.

The group will be disbanded as part of the new Safeguarding Partnership Arrangements in 2024 and incorporated within the recently created Safeguarding Assurance & Accountability Framework (SAAF).

Looking ahead to 2024, the ISCP/ISAP has a full work programme to further strengthen multi-agency safeguarding arrangements across the Bailiwick which is summarised below under the following headings:

ISCP/ISAP: Plan on a Page 2024

Safeguarding Needs and Risks (Children)

- Harmful Sexual Behaviour (including Peer on peer abuse): Provide multi-agency support to fully embed the HSB framework.
- All forms of exploitation and radicalisation (including online): Implement a multi-agency response, through a re-launch of MACE and Channel and Prevent Multi-Agency Panel. (Workstream across children's and adults)
- Child Neglect: Re-launch and re-invigorate the strategy to support effective partnership working
- Early Help offer: Support a multi-agency model & approach to supporting families at the earliest opportunity.

Understanding practice challenges and line of sight to practitioners

- For partners to share safeguarding data on a regular basis with the partnership.
- Implement the learning and recommendations from the neglect audit and adult safeguarding audit.
- Update the rapid review process to ensure best practice approaches are used.

Safeguarding Needs and Risks (Adults)

- Adult Safeguarding Procedures: That clearly defines what best practice looks like and outlines expected practice standards
- Working in partnership with families & agencies: To create (and share) multi-agency plans with families & professionals to support safety for vulnerable adults.
- **Self-Neglect:** Respecting people's wishes but intervening early enough to keep them safe. Implement the learning from the independent adult safeguarding audit.
- Capacity Assessments: support a culture that understands the complexities involved. Implement the learning from the independent Safeguarding Adults Review.
- All Age Exploitation: Work in partnership to drive forward multi-agency interventions and programmes.

Strengthening accountability

- Create a safeguarding leadership executive group
- Create and implement a QA framework, and multiagency dataset.
- Strengthen the culture of respectful and appropriate challenge.

Figure 4